

## 1. Introduction

These Guidance Notes are designed for incidents, large or small, that Business Continuity Management process to enable companies to incidents.

An incident, such as those set or disruption to a business and can figures suggest that if an organis systems, a high proportion will s this is reputational damage, loss

BCP therefore means having in an incident will have on a busine business and planning for them, employees to a minimum and do running, “as normal”.

The Civil Contingencies Act 200 is primarily concerned with front arrangements, the Act also reco procedures and requires local at organisations. Local councils an literature on the topic. These Gu literature, rather to condense an importance to small businesses we have produced a [checklist](#) an businesses creating a BCP.

## 2. Potential Incidents

The following are the typical inci

- Severe weather
- Theft or vandalism
- Fire
- Loss of utility
- IT system failure
- Disruption to fuel supplies
- Restricted access to pre
- Illness of key staff
- Outbreak of disease or in
- Malicious attack
- Disasters/incidents affec
- Disasters/incidents affec

s in understanding and planning ct on their organisation. BCP (or ed), sets out a framework and a business during events or

accidental) can cause major rious publicly available facts and ident or critical failure of its mpact to their business, whether

plan to minimise the impact that e the incidents that may affect a option to customers and to enable the business to keep

ence of BCP and whilst this Act ublic sector and their BCP nesses to maintain BCP P to commercial and voluntary therefore produced useful to not aim to replicate this nation into the real issues of well as these Guidance Notes, an be used as the basis for

small business:

And any of these could happen

weekend or in the holidays.

Whether only some or all of these  
given consideration, if only to id

ular business, each should be  
potential risk.

*Note -This is not a comprehensi  
specific incidents that it could fa*

s will need to give thought to the

### **3. Five Steps to BCP**

There are generally five acknow

- Acceptance of business
- Understanding your busi
- Developing a strategy to
- Developing and impleme
- Testing and regularly rev

ks to it

### **4. Acceptance of business co**

It is essential that BCP has the s  
them within an organisation. BC  
operations so that it becomes en  
also advisable that an individual

ers and is actively promoted by  
a normal part of business  
ss and remains current. It is  
for BCP within an organisation.

### **5. Understanding your busine**

s to it

This is the key element to BCP.  
build your BCP around this. The

e of your business, you can  
businesses will need to ask are:

- What are my key produc
- Who and what is require
- What could affect my bus  
loss of systems (IT and t  
loss of key suppliers and
- What is the maximum len  
products/services?
- What resources will be re  
frame?

thin what time frame?

onal)? For example, loss of staff,  
s of, or access to, premises,  
tc?

e a disruption to each of my key

activities and within what time

### **6. Developing a strategy to de**

Having identified the risk, the bu  
it. It should identify what needs t

develop a strategy for meeting  
om and where?

This will often involve taking an inventory of assets, technology, information, suppliers, partners and stakeholders, and determining within each group how loss can be mitigated, what actions should be taken, and where these actions should take place, i.e. on site or at a different location.

Examples of this would be:

*Information:*

- ensure data is backed up regularly and stored securely (fire proofed and in a safe);
- ensure essential documents are stored in a secure location (fire proofed and in a safe);
- ensure copies of essential documents are stored elsewhere.

*Technology:*

- maintain the same technology as the business to ensure that it will not be affected by the same business continuity risk;
- hold older equipment as a backup or for spares.

*Suppliers:*

- store additional supplies of critical materials and services;
- multi-source materials & services to ensure business continuity capability;
- encourage or require suppliers to have their own business continuity plans and contracts.

## **7. Developing and implementing the plan**

Once the plan has been developed, the plan(s) can be as simple or complex as the organisation. For a small organisation, a single plan should be sufficient. The plan should:

- set out its purpose and scope;
- be “owned” and maintained by the organisation responsible for updating and maintaining it;
- list the roles and responsibilities of those involved in its implementation;
- set out who should invoke the plan and under what circumstances;
- include contact details for key personnel and suppliers;
- set out the procedures to be followed at each phase following the incident.

## **8. Testing and updating the plan**

It is essential to update your plan each time something changes, for example, changes in suppliers.

It is also essential that the plan is tested to ensure it is workable. Involve all the relevant staff and allow them to discuss the plan with their roles and what to expect in the event of an incident.

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