Guidance



### Introduction

Employers are not obliged employees (aside from in the under a duty of care to the employee/ex-employee who

Most employers take up or because factual informatic experience is usually a good

Some employers seek to sid all or just providing basic in dates of employment. If the consistently and any refere order to avoid a future emprovide a detailed (or, indee

# Content of the reference

Great care needs to be tal about the employee's perfor Employers should also ensu employee.

Any reference given by an e accurate and not misleadin then either the prospective damages.

Employers should keep the as:

- a) Dates of employmen
- b) Job title;
- c) Short job description
- d) If applicable, why resignation etc.

If the subject of the referenc reference, provided that the termination of his/her emplo

Requesting a reference invo Protection Regulation (GDP for processing data and, in t consented to process the da genuine choice about wheth reference purposes.

Employers should comply w

ences for employees or former istry) but, if they do so, they are questing the reference and the rence.

rences

en they recruit a new employee recent past performance and erformance in a similar role.

blems by not giving references at oyee/ex-employee's job title and plicy, then it has to be applied y state the Company's policy in ve inference from the refusal to

ference. Nothing should be said t cannot be backed up by fact. r information that is known to the

past employee must be true, fair, led which is not fair or accurate lect of the reference can seek

s possible, covering such issues

yee's level of responsibility; the Company e.g. redundancy,

n employer can state this in the e facts surrounding the stated objectively and truthfully.

I data under the General Data ure that they have a legal basis ly basis is that the employee has employee is likely to have a ata processing for employment

ements by ensuring that a

reference request is genuine reference to be provided.

#### **Liability issues**

In theory, an employer cou about an employee/ex-em financial losses as a result of

Some employers seek to I reference by including a disthat the reference is given in not accept responsibility for incurred. It should be noted effective.

# Who should write the reference?

Because of the duty of care specify that only named m behalf of the Company.

### The risk of discrimination claims

It is possible for a former when his or her ex-employe reference.

This could happen if, for exa an adverse reference was the for race discrimination again an act of victimisation and c

Similarly, this could happen to do so for a particular en characteristic under the Eq individual may have a claim

ex-employee wishes the

if he/she does not tell the truth employer subsequently suffers dual's misconduct.

ues as a result of providing the ne reference. This usually states person giving the reference does tion given, or any loss or damage parantee that a disclaimer will be

makes sense for a Company to team) can give references on

claim of unlawful discrimination a reference, or provided a bad

ising to give a reference or giving e employed, had brought a claim se circumstances, this would be vful race discrimination.

ally provides references but fails a reason related to a protected or disability. Here, again, the unlawful discrimination.